



RICHTER GEDEON

Report on Corporate Governance¹

In order to comply with international and domestic legal and regulatory requirements and the highest ethical standards in all of its operations Gedeon Richter Plc. is committed to developing and maintaining a corporate governance system. This commitment is highlighted by the practice of transparent and efficient differentiation of the rights and responsibilities of the General Meeting, the Board of Directors, the Supervisory Board, and the Executive Management.

The corporate governance system and practice developed and applied by Richter is in keeping with the Corporate Governance Recommendations of the Budapest Stock Exchange, the stock market regulations currently in force, the provisions of the Civil Code², the Company's Statutes and with Gedeon Richter Plc's characteristics arising from its line of industry and its structure. The Company reviews its corporate governance principles from time to time to keep abreast with continuously evolving international practice. In this aspect, the Company is also considering ESG requirements, which exercise influence on the judgement of corporate governance systems by capital market participants.

General Meeting, rules for the conduct of the General Meeting

The supreme body of the Company is the General Meeting, which consists of all shareholders. The Company's Annual General Meeting is convened no later than by the last day of the fourth month of every business year. The Annual General Meeting addresses, among other points on the agenda, the following subjects:

- the Board of Directors' report on the Company's consolidated annual report for the previous business year pursuant to the International Financial Reporting Standards;
- the Supervisory Board's report on the Company's consolidated annual report for the previous business year pursuant to the International Financial Reporting Standards;
- the Auditor's report on the Company's consolidated annual report for the previous business year pursuant to the International Financial Reporting Standards;
- Approval of the Company's consolidated annual report for the previous business year pursuant to the International Financial Reporting Standards;
- the Board of Directors' report on the Company's individual annual report for the previous business year; on the management, the financial situation and the business policy of the Company;

¹ The report concerns the 2023 business year.

² Act V of 2013 on the Civil Code

- the Supervisory Board's report on the Company's individual annual report for the previous business year, including also the recommendation regarding the appropriation of after-tax profits;
- the Auditor's report on the Company's individual annual report prepared for the previous business year;
- Approval of the Company's individual annual report for the previous business year, including the resolution on the appropriation of the after-tax profits;
- Board of Directors' report on the practice of corporate governance and on the departures made by the Company in applying the Corporate Governance Recommendations of the Budapest Stock Exchange;
- Resolution on the remuneration of elected officers.

The Annual General Meeting shall be convened by the Board of Directors unless otherwise provided by the Civil Code. The person or organ convoking the General Meeting shall determine its time, venue, and agenda.

The convening of the General Meeting shall be published on the Company's homepage at least 30 days prior to the commencement date thereof pursuant to the provisions applicable to the Company's announcements. The Company may notify shareholders regarding the convocation of the General Meeting in an electronic format, if shareholders have so requested.

The Board of Directors shall have the right to call an extraordinary General Meeting at its discretion. The Board of Directors shall also call an extraordinary General Meeting if persons authorized by the Civil Code or these Statutes request from the Board of Directors that a General Meeting be held. If shareholders holding at least one percent of the votes request for the convening of a General Meeting, stipulating its reason and purpose, such a General Meeting shall be convened.

The announcement (invitation) convening the General Meeting shall indicate the name and seat of the Company, the venue, date, time, agenda and method of holding of the General Meeting, the conditions placed on the exercise of voting rights as specified in these Statutes as well as the time and venue of the reconvened General Meeting. No more than twenty-one days, but at least ten days shall pass between the General Meeting of an insufficient quorum and the reconvened General Meeting. The announcement convening the General Meeting shall contain the information that a shareholder or nominee may participate on the General Meeting if registered in the Share Register at least two working days prior to the beginning date of the General Meeting; and the requirements laid down in these Statutes of exercising the right to supplement the agenda of the General Meeting, as well as the date, place and way of accessing the full and original text of the proposals on the agenda and of the proposed resolutions (including the website of the Company).

The Company shall publish the key data of the Company's draft consolidated annual report for the previous business year pursuant to International Financial Reporting Standards and its draft individual annual report and of the report of the Board of Directors and the Supervisory Board, the total number (proportion) of shares and voting rights at the date of convening the General Meeting, including separate summaries of the individual share classes, together with a summary of the proposals relating to the items on the agenda, the supervisory board report on these, and draft resolutions, as well as forms for voting by proxy, on the Company's website at least twenty-one days prior to the annual General Meeting.

The General Meeting is chaired by the Chairman of the Board of Directors or another person previously invited by the Board of Directors to take the chair. The General Meeting shall approve

the identity of the chairman of the General Meeting prior to substantive discussion of further items on the agenda and until this has happened the General Meeting cannot make a further substantive decision in respect of the items on the agenda.

Items not listed in the published agenda may only be discussed and valid resolutions concerning these items shall only be passed if all of the shareholders are present at the General Meeting and they give their unanimous consent to the addition of such items to the agenda.

With the exception of cases where the presence of a larger number of shareholders is required in order to constitute a quorum, a quorum exists if shareholders, personally or through their representatives, representing over half of the votes embodied by the voting shares are present at the General Meeting and have duly evidenced their shareholder or representative status. The General Meeting may be suspended once. If the General Meeting is suspended, it shall be continued within thirty days. Existence of the quorum shall be examined at each decision. With respect to the quorum, shareholders or representatives of a shareholders who submit a "yes", "no", or "abstention" vote shall be deemed as the ones being present.

If the General Meeting has no quorum, the General Meeting shall be reconvened. No more than twenty-one days, but at least one hour shall pass between the starting times of a General Meeting of an insufficient quorum and the reconvened General Meeting. With the exception of cases where under the given circumstances the presence of a larger number of shareholders is required in order to constitute a quorum, the reconvened General Meeting shall have a quorum for the purpose of considering items on the agenda of the original General Meeting if the shareholders representing more than 20% of the votes relating to the voting shares issued by the Company are presented personally or via proxy at the reconvened General Meeting and their shareholding or representation right has been duly evidenced.

Shareholders' rights and treatment of shareholders

All shareholders are entitled to participate in the General Meeting, and to request information and to make observations and to submit motions as set out in the Civil Code.

The Board of Directors shall provide every shareholder who makes a written request with information necessary to enable the shareholder to evaluate items on the General Meeting agenda, so that the shareholder making such request at least eight days before the General Meeting shall receive the requested information at least three days prior to the General Meeting.

At the request of a shareholder the Board of Directors shall grant that shareholder access to the relevant documents and data of the Company. The Board of Directors may decide that it will disclose information or grant access to documents on condition that the requesting shareholder makes a written declaration of confidentiality. The Board of Directors may refuse to disclose information or to grant access to documentation or data if its dissemination would compromise the business secrets of the Company, if the shareholder abuses this right or does not make a declaration of confidentiality after being requested by the Board of Directors. If the shareholder finds that the refusal of his request is unfounded, then he may request the Court of Registration to compel the Company to provide the requested information and grant access to documentation.

Shareholders may practise their rights after entitlement verification by way of the identification procedure. No certificate of ownership is required for the practice of shareholders' rights. The date of registration in the Share Register shall be the same as the date of the identification of ownership.

At the General Meeting, shareholders' rights can be exercised by means of the voting card. The voting card shall contain the name of the shareholder or the shareholder's representative and the number of votes to which he is entitled to. The Company shall only issue a voting card to a shareholder or shareholder's representative who is registered in the Share Register as the owner of the shares or as the shareholder's representative, or in case of jointly owned shares, as joint representative.

At the General Meeting, the voting shall be effected by handing over the voting cards to the vote counters. The Board of Directors may decide to implement another method for the vote counting (i.e., using a computer to count votes). In such case, the proper recording of the above mentioned information shall have to be secured.

Shareholders may exercise their rights at the General Meeting through an authorized representative. The representative may be also other person than shareholder. Representatives may obtain voting cards if they present authorization contained in an official deed or private deed of full probative value to the Company at the place and time indicated in the announcement regarding the General Meeting.

The name of a shareholder or shareholder's representative who wishes to participate in the General Meeting shall be recorded in the Share Register by the second working day preceding the first day of the General Meeting.

Only those shareholders may exercise their rights at the General Meeting who are the owners of the shares on the reference date for the identification of ownership and whose names are contained in the Share Register on the second business day before the first day of the General Meeting. The keeper of the Share Register shall ensure the possibility of exercising of the right of registration until 6.00 PM (Budapest time) on the second business day before the first day of the General Meeting.

Every share of nominal value HUF 100 shall entitle its holder to one vote. At general meetings a shareholder may not exercise voting rights on his own account or as a representative of another shareholder, alone or in concert with affiliated persons, in excess of twenty-five percent (25%) of the voting rights attached to the shares by shareholders present or represented at the General Meeting. A shareholder shall not be entitled to exercise voting rights prior to having effected full payment of its contribution in cash.

Shareholders are entitled to receive a share of the Company's profits that are distributable and where a dividend is declared by the General Meeting. Such dividend shall be in proportion to the number of nominal shares held by the shareholder (right to a dividend). However, dividends with respect to treasury shares shall be divided to shareholders entitled to dividends, payable in proportion of the nominal value of their shares. Shareholders that have been registered in the Share Register as a result of the identification of ownership prepared on the reference date established and announced by the Board of Directors regarding the payment of dividends are entitled to dividends. The date relevant with respect to the entitlement to dividends established by the Board of Directors may differ from the date of the General Meeting adopting the resolution for the payment of dividends.

In the event of termination of the Company without legal successor, the shareholder shall be entitled - based on the payments and in-kind contributions made by the shareholder for the shares - to a proportion of any remaining assets of the Company following the satisfaction of creditors.

Such proportion of the remaining assets shall be distributed to the shareholder in proportion to the ratio of the nominal value of its shareholding in the Company's registered capital and the total registered capital of the Company (proportional right to liquidation assets).

The Board of Directors

The Board of Directors of Gedeon Richter Plc. is the ultimate decision making body of the Company in matters other than those that are within the exclusive remit of the General Meeting.

Increasing value for shareholders, profitability, enhancing efficiency and transparency of operation and providing the conditions for environmental protection and safe operation as well as good shareholder relations based on consistent information are priority considerations and goals for the Board of Directors.

The structure, remit and operation of the Board of Directors

Pursuant to the Company's Statutes the Board of Directors is made up of at least three and not more than twelve members. Members of the Board of Directors are elected by the General Meeting for a definite term of not more than five years. Currently the Board of Directors consists of twelve³ members.

To members of the Board of Directors as executive officers the Company applies the criteria of independence stated in the Guidelines concerning the composition and independence of the Board of Directors proposed by the Corporate Governance and Nomination Subcommittee and approved by the Board of Directors' on 27th of February 2023. With respect to these criteria the definitive majority of the members of the Board of Directors, 75% of them (nine members out of the twelve members of the Board of Directors) shall be deemed independent.

The Company's Chief Executive Officer is a member of the Board of Directors. Separation of the office of Chairman of the Board of Directors and the Chief Executive Officer is a key aspect of corporate governance. Two different people holding the tasks of the Chief Executive Officer and of the Chairman of the Board of Directors.

The Board of Directors elects its Chairman and - if the members find it necessary - Deputy Chairman from among its members. The Board of Directors may withdraw this mandate at any time. If for any reason, the Chairman or the Deputy Chairman cease to be members of the Board of Directors, their mandate as Chairman or Deputy Chairman shall be terminated.

Chairman of the Board of Directors: Erik Bogsch (dependent)⁴

Members of the Board of Directors:

Dr. Péter Cserhádi (independent)

³ On 27 February 2023 Ms Ilona Dávid and dr. László Szabó resigned from their memberships in the Company's Board of Directors. On 25 April 2023, the Annual General Meeting of the Company approved the re-election of Mr Erik Bogsch and Mr Gábor Orbán as members of the Board of Directors for a five-year period until the 2028 AGM, the re-election of dr Ilona Hardy dr Pintérmé, Prof Dr E. Szilveszter Vizi and dr Péter Cserhádi as members of the Board of Directors for a four-year period until the 2027 AGM, and the election of Ms. Gabriella Balogh, Mrs. Lászlóné Németh and Mr. Balázs Szepesi as members of the Board of Directors for a three-year period until the 2026 AGM.

⁴ Mr Erik Bogsch with effect from 1 March 2024 resigned from his position as Chairman of the Board of Directors of Gedeon Richter Plc., while remaining a member of the Board. In acknowledgement of his commitment and paramount contribution to the Company, the Board of Directors has decided to grant Mr Erik Bogsch the title of "Lifetime Honorary Chairman of Gedeon Richter Plc..

Ilona Dávid (independent) /until February 27, 2023/
 István Hamecz (dependent)
 Dr. Ilona Hardy dr. Pintérné (independent)⁵
 Gábor Orbán (dependent)
 Dr. Anett Pandurics (independent)
 Bálint Szécsényi (independent)
 Prof. Dr. E. Szilveszter Vizi (independent)⁶
 Dr. Nándor Pál Ács (independent)
 Dr. László Szabó (independent) /until February 27, 2023/
 Gabriella Balogh (independent) /from April 25, 2023/
 Lászlóné Németh (independent) / from April 25, 2023//
 Balázs Szepesi (independent) / from April 25, 2023//

The introduction of the members of the Board of Directors is available on the Company's website at www.gedeonrichter.com.

The business activity of the Company is controlled by the Board of Directors in accordance with the Company's Statutes, the resolutions of the General Meeting and the relevant effective legal regulations. The Board's remit includes review and approval of the Company's future outlook, strategic principles and programmes, and its transactions beyond the boundaries of regular business. It monitors and regularly evaluates the Company's performance and the management's operation. It selects and contracts the Managing Director; it evaluates the Managing Director's performance and determines the Managing Director's remuneration. It ensures compliance with the statutory provisions and the Code of Corporate Ethics.

The Board of Directors acts and passes resolutions as a body. The Board of Directors shall pass its resolutions by a simple majority voice vote. In case of an equality of votes for and against, the Chairman shall have a decisive vote if the Chairman of the Board of Directors is present. If the Chairman is absent and there is an equality of votes, the proposed resolution shall be considered rejected. At the request of any member of the Board of Directors, the Chairman shall order a secret vote. The Board of Directors keeps minutes of its meetings and its resolutions are documented. Besides the recurrent items on its agenda the Board discusses and evaluates the performance of each of the key business segments.

In 2023 the Board of Directors held eleven (11) meetings with an average attendance rate of 96.89 %, furthermore approved resolutions four times without holding session.

The Board of Directors has the quorum required for decisions on the merit of matters if at least two-thirds but at least three of its current members are present. The current number of members shall mean the number of members in office at the given time. If the Board does not have a quorum when it is first called, the Chairman shall call a repeated meeting for a date within three days from the original date. The reconvened meeting shall have a quorum if the majority of, but not less than three, members of the Board are present. The Board of Directors shall pass its resolutions by simple majority.

⁵ The Board of Directors on its meeting held on 26 February 2024 elected Dr Ilona Hardy Dr Pintérné as deputy Chairman of the Board of Directors with effect from 1 March 2024 for a period until the date of the AGM in 2027.

⁶ The Board of Directors on its meeting held on 26 February 2024 elected Prof Dr E. Szilveszter Vizi as Chairman of the Board of Directors with effect from 1 March 2024 for a period until the date of the AGM in 2027.

The honoraria of the members of the Board of Directors are determined by the Annual General Meeting. Pursuant to the resolution of the Annual General Meeting of 25 April, 2023 the monthly fixed remuneration (honoraria) of the Chairman of the Board of Directors was set at HUF 945,000 per month and that of the members of the Board of Directors at HUF 790,000 per month, for year 2023 effective as of January 1, 2023. In addition to the fixed honoraria, the Annual General Meeting approved remuneration (meeting fee) for the members of subcommittees established by the Board of Directors of the Company based on meetings attended, set at the same level for each subcommittee meeting, but with an annually capped amount. Furthermore approved share remuneration to the non-operative members of the Board of Directors of the Company for the year 2023, linked to the Company's performance in 2023. The extent of the meeting fee and share remuneration payable to certain Board members described in the Company's Remuneration report from year 2023.

Subcommittees of the Board of Directors⁷

In order to improve efficiency of decision-making processes the Board of Directors set up three subcommittees. The subcommittees consist of at least three Board members. The members of the subcommittees are elected by the Board for a term equal to the member's term on the Board. The duties of the subcommittees are determined by the Board of Directors.

The following subcommittees are in operation:

Corporate Governance and Nomination Subcommittee⁸

The Corporate Governance and Nomination Subcommittee - which exist since 2004 - consist of three independent members not employed by the Company.

Chairman: Prof. Dr. E. Szilveszter Vizi (independent)⁹

Members:
Dr. Ilona Hardy dr. Pintérné (independent)¹⁰
Dr. Péter Cserhádi (independent)¹¹

The introduction of each members of the Subcommittee is available on the Company's website in framework of the introduction of the members of the Board of Directors. The term of mandate of Subcommittee members' equals with their term of mandate as members of the Board of Directors.

⁷ The Board of Directors on its meeting held on March 8, 2024 modified the denotation of Subcommittee to Committee in the name of the Subcommittees established by the Board of Directors. (*Corporate Governance Committee* instead of *Corporate Governance Subcommittee*, *Remuneration Committee* instead of *Remuneration Subcommittee*, *ESG Committee* instead of *ESG Subcommittee*).

⁸ Board of Directors modified the denotation of the body to Corporate Governance Committee from the day of March 8, 2024.

⁹ With effect from 8 March 2024, Prof. Dr. E. Szilveszter Vizi resigned from his position as Chairman of the Corporate Governance and Nomination Subcommittee while remaining a member of the Committee.

¹⁰ The Board of Directors on its meeting held on March 8, 2024, elected dr. Ilona Hardy dr. Pintérné to be the Chairman of the Corporate Governance and Nomination Committee.

¹¹ On the meeting of the Board of Directors held on 8 March 2024, dr. Péter Cserhádi resigned from his membership in the Corporate Governance and Nomination Subcommittee. The Board of Directors elected Gabriella Balogh to be the member (independent) of the Corporate Governance and Nomination Committee from the day of March 8 2024.

Within its sphere of competence the Corporate Governance and Nomination Subcommittee

- makes proposals to the Board of Directors on the number and composition of the Board of Directors and the Supervisory Board in accordance with needs as they arise, and makes proposals on the requirements of independence, qualification and professional experience of proposed candidates;
- prepares decisions of the Board of Directors on candidates for the Board of Directors and the Supervisory Board by recommending suitable candidates and by evaluating candidates proposed by the shareholders' representatives;
- monitors the implementation of the approved principles of corporate governance, prepares annual reports to the Board of Directors, and proposes necessary changes and additions to them.

The Corporate Governance and Nomination Subcommittee acts and makes decisions as a body. The Subcommittee keeps minutes of its meetings and its decisions are recorded.

In 2023 business year, the Corporate Governance and Nomination Subcommittee held six (6) meeting with an average attendance rate of 100%.

In 2023 business year, the Corporate Governance and Nomination Subcommittee discussed the below subjects:

- Rules of Procedure of Subcommittees established by the Board of Directors;
- discussing principles and criteria applicable in course of nominating executive officers;
- audition of the candidates to the Board of Directors;
- assessment of the activity of the Board of Directors in 2022;
- Corporate Governance Report for year 2022
- Corporate Governance Code;
- modification of the Board of Directors' Rules of Procedure,
- supervision of the composition of the Board of Directors with respect to the term of certain mandates.

Members of the Corporate Governance and Nomination Subcommittee with respect to their position and activity in the Subcommittee got remuneration (meeting fee) based on meetings attended, set at the same level for each subcommittee meeting, but with an annually capped amount.

Remuneration Subcommittee¹²

The Remuneration Subcommittee - which exist since 2004 - consists of three members. The majority of the members of the Subcommittee are independent, not employed by the Company.

Chairman: Dr. Anett Pandurics (independent)

Members:

Dr. Péter Cserháti (independent)

Dr. Nándor Pál Ács (independent)

¹² Board of Directors modified the denotation of the body to Remuneration Committee from the day of March 8, 2024.

The introduction of the members of the Subcommittee is available on the Company's website in framework of the introduction of the members of the Board of Directors. The term of mandate of Subcommittee members' equals with their term of mandate as members of the Board of Directors.

Within its sphere of competence the Remuneration Subcommittee

- evaluates experiences related to the remuneration system of members of the Board of Directors and the Supervisory Board, and makes proposals as to its amendment taking into consideration the relevant effective legal regulations;
- makes proposals to the Board on the evaluation of the performance of the Managing Director and his remuneration;
- give opinion on the Company's Remuneration policy and its amendments prepared by the Executive Board, before it is discussed by the Board of Directors;
- give opinion on the Company's Remuneration report prepared by the Executive Board, before it is discussed by the Board of Directors.

The Remuneration Subcommittee acts and makes decisions as a body. The Subcommittee keeps minutes of its meetings and its decisions are documented.

In the 2023 business year the Remuneration Subcommittee held four (4) meetings with an average attendance rate of 100%.

In the 2023 business year the Remuneration Subcommittee discussed the below subjects:

- assessing the completion of CEO's bonus schedule for year 2022;
- assessing the pro rata completion of CEO's EPP schedule for years 2021-2022 and years 2022-2023;
- CEO's EPP schedule for years 2023-2024;
- CEO's bonus schedule for year 2023;
- motion to the CEO's basic wage for year 2023;
- motion to the remuneration of governing body members and its modification;
- Remuneration report prepared from year 2022;
- motion to the modification of the Remuneration policy;
- discussion of the Remuneration policy and the position and directions of the Remuneration report approved by the AGM in 2023;
- assessing the completion of the CEO's bonus schedule for year 2023;
- motion to the CEO's bonus schedule for year 2024.

Members of the Remuneration Subcommittee with respect to their position and activity in the Subcommittee got remuneration (meeting fee) based on meetings attended, set at the same level for each subcommittee meeting, but with an annually capped amount.

ESG Subcommittee¹³

The Board of Directors with respect to the strengthening role of the ESG requirements both on the national and international capital markets in the last few years, also set up ESG Subcommittee in December 2021.

¹³ Board of Directors modified the denotation of the body to ESG Committee from the day of March 8, 2024.

Chairman of the Subcommittee: Dr. Ilona Hardy dr. Pintérné (independent)¹⁴

Members of the Subcommittee: Bálint Szécsényi (independent)¹⁵
Gábor Orbán (dependent)¹⁶

The ESG Subcommittee is responsible for monitoring the ESG requirements of the national and international capital markets, the changes in these requirements, and furthermore with respect to the Company's industrial and structural characteristics to initiate motions to the Board of Directors so that the Company comply with the ESG requirements.

In the 2023 business year the ESG Subcommittee held one (1) meeting with an average attendance rate of 100%.

In the 2023 business year the ESG Subcommittee discussed the actual themes falling to the subject of the ESG.

Members of the ESG Subcommittee with respect to their position and activity in the Subcommittee got remuneration (meeting fee) based on meetings attended, set at the same level for each subcommittee meeting, but with an annually capped amount.

Division of responsibilities and duties between the Leadership team and the Board of Directors

The Leadership team is responsible for the operative management of the Company's activities directed by the Chief Executive Officer. The Board of Directors shall charge one of its members as Chief Executive Officer for a period determined by the Board of Directors. Except for the rights assigned to the General Meeting, the employer's rights over the Chief Executive Officer shall be exercised by the Board of Directors.

The Leadership team is a forum for the preparation of decisions, where all members have the right and obligation to provide an opinion. Based on the opinions of the members of the Leadership team the final decision shall be made by the Chief Executive Officer or the Board of Directors, depending on their competence.

As set out by the Statutes the Board of Directors shall determine the remit of the Chief Executive Officer and shall approve the Company's Rules of Organization and Procedure. The Board of Directors may assign any of its powers related to day-to-day management to the Chief Executive Officer with terms and conditions as its discretion, and may from time to time revoke or change all or any of the powers so assigned; however, the assignation shall not affect the liability of the Board of Directors.

Under the Rules of Organization and Operation the Chief Executive Officer may assign some of his duties relating to the Company's internal administration to the Company's officers and employees

¹⁴ On meeting of the Board of Directors held on 8 March 2024, dr. Ilona Hardy dr. Pintérné resigned from her membership and her position being Chairman in the ESG Subcommittee.

¹⁵ The Board of Directors elected Bálint Szécsényi to be the Chairman (independent) of the ESG Committee from the day of March 8 2024.

¹⁶ On meeting of the Board of Directors held on 8 March 2024, Gábor Orbán resigned from his membership in the ESG Subcommittee. The Board of Directors elected Lászlóné Németh (independent) and Balázs Szepesi (independent) to be the members of the ESG Committee from the day of March 8 2024.

by means of job descriptions, or by general or ad hoc orders. The Chief Executive Officer is competent to make decisions on any issues that are not within the sphere of competence of the General Meeting or the Board of Directors.

The Chief Executive Officer may exercise and delegate employer's rights in respect of employees and persons having other kind of legal relation with the Company within the scope of and in such manner as defined in the Company's Rules of Organization and Procedure.

The Chief Executive Officer makes decisions regarding the evaluation and remuneration of the work of the Leadership team in the context of the annual plan and the bonus system. The Board of Directors makes decisions regarding the evaluation and remuneration of the work of the Chief Executive Officer in the context of the annual plan and the bonus system and on the basis of the proposal of the Remuneration Subcommittee.

Members of the Leadership team:

Gábor Orbán	- Chief Executive Officer
István Hamecz	- Chief Financial Officer
Tibor Horváth	- Commercial Director
Dr. István Greiner	- Director of Research & Development
Katalin Erdei	- Director of Human Resources
Tamás Szolyák	- Director, Global Regulatory Science and Portfolio Management
Attila Szénási	- Director of Pharmaceutical manufacturing ¹⁷

The introduction of the members of the Leadership team is available on the Company's website at www.gedeonrichter.com.

Conflict of interest and independence

In order to avoid conflict of interest of members of the Board of Directors and of the Leadership team in their relations to third parties the employment contract of members of the Leadership team prohibits employment or other legal relationship of a similar nature with an undertaking of a similar profile. Members of the Board of Directors and of the Supervisory Board shall make a declaration of no conflict of interest between their elected position and their other commitments upon their election.

In subject of the conflict of interest, the Company's Statutes circumscribe sources of conflict of interest and define the followable procedure in case of arising suspicion of conflict of interest against members of the Board of Directors and/or members of the Supervisory Board.

The Company with respect to the members of the Board of Directors applies the criteria of independence stated in the Guidelines concerning the composition and independence of the Board of Directors proposed by the Corporate Governance and Nomination Subcommittee and approved by the Board of Directors' on 27th of February 2023.

¹⁷ Chief Operating Officer since January 1, 2024

Supervisory Board

Pursuant to the Company's Statutes the Supervisory Board is made up of at least five and not more than nine natural person members. Members of the Supervisory Board are elected by the General Meeting for a definite term of not more than three years. The present term of mandate of the members of the Supervisory Board is stated in the declaration attached to this report as Annex 1.

Based upon the Statutes, as long as the number of the Company's full time employees exceeds a yearly average of two hundred, employees shall participate in the control of the Company's activities through the Supervisory Board. In such case, one third of the members of the Supervisory Board shall be comprised of the employees' representatives. In the event of a number indivisible by three, such third shall be calculated in such manner as to be more favourable to the employees.

Currently the Supervisory Board consists of six members. The criteria of independence stated in the Civil Code shall be applied to the members of the Company's Supervisory Board. With respect to these criteria the principle of majority of the independent members are fully enforced in respect of the composition of the Supervisory Board. Two of its members represent the employees and the remaining four members are independent (external) persons.

Chairman of the

Supervisory Board: Dr. Attila Chikán (independent)

Members of the

Supervisory Board: Prof. Dr. Jonathán Róbert Bedros (independent)
 Dr. Zoltán Matos (independent)
 Dr. Livia Pavlik (independent)
 Dr. Krisztina Gál (employees' representative) (dependent)
 Péter Müller (employees' representative) (dependent) /until March 8, 2023/
 Ferenc Sallai (employees' representative) (dependent) /from April 25, 2023/

The introduction of the members of the Supervisory Board is available on the Company's website at www.gedeonrichter.com.

The Supervisory Board monitors the operations of the Company. The Supervisory Board holds meetings regularly in accordance with the relevant legal regulations and its agenda, passes resolutions on the topics determined in its work plan, and takes action whenever the Company's operative activity so requires. The Supervisory Board keeps minutes of its meetings and its decisions are recorded.

Within its remit the Supervisory Board submits proposals to the Board of Directors, discusses the Company's strategy, financial results, capital expenditure policies, and internal control, risk management and audit systems. At its meetings the Supervisory Board receives regular and suitably detailed information about the Company's management. The Chairman of the Supervisory Board is entitled to participate in the meetings of the Board of Directors with the right to give advice.

In the 2023 business year the Supervisory Board held eight (8) meetings with an average attendance rate of 89.58 %.

The Supervisory Board shall have a quorum if at least each of its members has been duly invited thereto and at least two-thirds, but at least four members are present. The reconvened meeting originally adjourned due to the absence of a quorum shall have a quorum if at least three (3) members of the Supervisory Board - in the ratio defined in Section 16.8 of the Statutes - are present. The Supervisory Board shall pass its resolutions by simple majority of those present. In case of an equality of votes for and against, the Chairman shall have a decisive vote if the Chairman of the Supervisory Board is present. If the Chairman is absent and there is an equality of votes, the proposed resolution shall be considered rejected.

The honoraria of the members of the Supervisory Board are determined by the Annual General Meeting. Pursuant to the resolution of the Annual General Meeting of April 25, 2023 the remuneration of the Chairman of the Supervisory Board was set at HUF 790.000 per month and that of the members of the Supervisory Board at HUF 570.000 per month, for year 2023 effective as of January 1, 2023. In addition to the fixed honoraria, the Annual General Meeting approved remuneration (meeting fee) for the Chairman of the Supervisory Board based on meetings of the Board of Directors he attended, set at the same level for each meeting of the Board of Directors for the year 2023. The extent of the meeting fee payable to the Chairman of the Supervisory Board in respect of 2023 is described in the Company's Remuneration report from year 2023.

Audit Board

The Company has an Audit Board consisting of three members. Its members are elected by the General Meeting from among the independent members of the Supervisory Board. The Chairman of the Audit Board is appointed by the Supervisory Board. The audit board members as a whole shall have competence relevant to the sector in which the Company is operating. At least one member of the Audit Board shall have a professional certificate in accounting or auditing.

Members of the Audit Board: Dr. Attila Chikán
Dr. Livia Pavlik
Dr. Zoltán Matos

The introduction of the professional background of members of the Audit Board is available on the Company's website at www.gedeonrichter.com.

The Audit Board is responsible for the supervision of the Company's internal accounting rules. Accordingly, the scope of competences and tasks of the Audit Board includes the following:

- opinion on the consolidated annual report for the previous year pursuant to the IFRS;
- opinion on the individual annual report for the previous business year;
- monitoring the statutory audit of the consolidated and the individual annual report; taking into account any findings and conclusions by the authority in charge of the public oversight of auditors as provided for in Act LXXV of 2007 on the Chamber of Hungarian Auditors, the Activities of Auditors, and on the Public Oversight of Auditors (hereinafter referred to as "Auditors Act") made during the quality assurance review provided for in the Auditors Act;
- recommendation regarding the person and remuneration of the auditor;
- preparation of the agreement to be concluded with the auditor;
- observing the enforcement of the professional, conflict of interest and independency requirements applicable to auditors - with special regard to compliance with the requirements in Article 5 of Regulation (EU) No. 537/2014 of the European Parliament and of the Council of 16

April 2014 on specific requirements regarding statutory audit of public-interest entities and repealing Commission Decision 2005/909/EC, undertaking the duties in connection with the cooperation with the auditor, monitoring other services provided by the auditor - or if the auditor is belongs to a network, members of such network - to the Company or the companies controlled by the Company besides the auditing of the consolidated and individual annual reports, and in case of need, recommendations to the Supervisory Board regarding the arrangements to be carried out;

- monitoring of the operation of the financial accounting system and submitting recommendations regarding the necessary arrangements where deemed necessary;
- assistance with the work of the Supervisory Board in the interest of the appropriate supervision of the financial accounting system as well as
- monitoring the effectiveness of the company's internal control and risk management systems and submitting recommendations where deemed necessary.

The Audit Board acts and makes decisions as a body. The Board keeps minutes of its meetings and its decisions are recorded.

In the 2023 business year the Audit Board held three (3) meetings with an average attendance rate of 100%, furthermore approved resolutions three times without holding session.

In the 2023 business year the Audit Board discussed the below subjects:

- examining of individual annual report and consolidated annual report and the business reports;
- reviewing the auditor's reports;
- examining of the Corporate Governance Report for year 2022;
- determination of the annual report of the Audit Board;
- the Company's interim financial statement regarding the accounting date of August 31, 2023;
- services not related to auditing (falling out of the scope of auditing the consolidated and individual report) rendered by the business entity acting as statutory auditor and/or entities connecting to the statutory auditor's net.

In 2023 the Board of Directors did not passed such resolution, which was against the proposal of Audit Board.

Members of the Audit Board with respect to their position and activity in the Audit Board got remuneration (meeting fee) based on meetings they attended, set at the same level in each Audit Board meetings, but with an annually capped amount, for the year 2023. The meeting fee payable to the members of the Audit Board in respect of 2023 is described in the Company's Remuneration report from year 2023.

Introduction to the diversity policy applied to the members of governing bodies

In its operation Richter lays great store by personal values and individual characteristics. According to the Company's creed the exploitation of varying characteristics is the corner stone of innovation and success, and believes that the Company's success is partly based on the diversity of its people. It considers the recognition and appreciation of the individual's personal traits important. It is task for all executives to set an example in the area of handling diversity, tolerance, inclusion and diversity management, furthermore to encourage and within its possibilities to promote the practical expression of the Company's commitment to diversity.

Diversity is a tenet at all levels of Richter's operation. Thus when drafting internal regulations the Company strives to shape the corporate environment to meet this principle.

To implement the Company's views in practice, on June 26 2023, the Board of Directors supervised and updated the Diversity Policy regarding the Company's governing bodies (Board of Directors, Supervisory Board and Leadership team), adopted on 28 May 2018 and announced on 21 June 2018. The Diversity Policy set for a five-year period, whose implementation is closely tracked by the Board, determines the diversity aspects and objectives applicable for the Company's business management, executive and supervisory bodies.

In the spirit of diversity, when composing the Company's governing bodies priority will be given to knowledge related to Richter's main business and multinational pharma industry Group character, expertise in the economic, scientific, social and environmental contexts of the Company's operation, the effective and fruitful cooperation of professionals from different genders, representing both younger and older generations, as well as professional and personal reputation. Richter's position is that these diversity considerations are best promoted if the governing bodies have members with qualification and experience in the areas relevant for the Company (pharmaceutical research, R&D, healthcare, finance, capital market, general management); Richter, therefore, makes an effort to have members with appropriately diverse professional backgrounds serving on its governing boards. The goals formulated in the Policy in conjunction with the governing bodies envision that both sexes should be represented among the members at least in such extent that the aggregate rate of ladies should reach 30%, and in case of those governing bodies for which obligatory applicable quota is set in subject of the ratio of the genders based on any national law, international law or other legal regulation approved by the European Union¹⁸, the Company comply with the regarding rule.

It is a further aim is that the age distribution of members should be balanced, and members should also include gifted persons of different generations with appropriate competences.

The Company pays attention to the considerations and goals determined in the Policy when nominating members to the Board of Directors, the Supervisory Board and the Audit Board, and when selecting members and planning potential successors to serve on the Executive Board. As a public limited company, Richter has no power other than nominating members on the Company's boards; their election is the exclusive competence of the AGM.

When nominating and electing the members of subcommittees, besides taking in account the appropriate professional and personal competences, the Board of Directors always encourages the participation of women and age diversification of members. Accordingly, among the members of all subcommittees - including the newly set up ESG Subcommittee in December 2021 - the participation rate of women exceeds 30 %.

As a result of the resolutions regarding the composition of the Board of Directors approved by AGM in 2023 the age distribution of the Board of Directors definitively did not changed.

Among non-executive members of the Board of Directors women were represented with 30% ratio, while in the Supervisory Board the 30% as a rate of women related to the full number of Supervisory Board members was provided also without any change in 2023.

The Company considers it important to regularly inform the shareholders about its Diversity Policy in the Annual Report and the Report on Corporate Governance including changes in, and achievements through, the Policy.

Internal control and risk management system of the Company

¹⁸ See: DIRECTIVE (EU) 2022/2381 OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL of 23 November 2022 on improving the gender balance among directors of listed companies and related measures

Richter is committed to long-term value creation for all its stakeholders, including its customers, investors, employees, and to society at large. In order to succeed in this endeavor Richter operates a risk management system which abides by the highest international standards and best industry practices. Richter views Risk Management as one of the tools for effective Corporate Governance. Company attempts to identify, to understand and to evaluate in due time emerging risks and to initiate such successful corporate responses that ensure both a stable and sustainable operation of the Company and the implementation of its corporate strategy.

Elements of the comprehensive risk management model at the Company are as follows:

- ▶ The Board of Directors is responsible for the supervision and management of risk management activity;
- ▶ The management of strategic risks is the responsibility of the managers assigned to the risks;
- ▶ The Russian-Ukrainian war was a major strategic risk for our Company in 2023. Related challenges, short-term and long-term risks have been continuously managed by the Company's management and the relevant functions since the outbreak of the war;
- ▶ Leaders of corporate functional units are responsible for the management of operational risks within their scope of activity, while several areas (Quality Management, Regulatory Affairs, IT, HR, Legal) manage various cross-functional risks;
- ▶ The Company continuously develops its integrated operational risk management system. The main elements of the operational risk management system are the assessment of strategic risks, the risk and control self-assessment of all main processes and activities, the continuous development and maintenance of the control environment, building and managing a risk event database, forming a system of key risk indicators;
- ▶ In order to support business continuity, the Company operates an integrated business continuity system, which it continuously develops;
- ▶ Sales related compliance risks are mitigated through a centralized, separate functional unit;
- ▶ Financial risks are mitigated in a centralized manner by Financial Directorate with the help of dedicated risk manager, internal regulations, limits and monitoring, risk analyzes and reporting;
- ▶ The adequacy of internal risk management procedures is monitored by the Audit Department in accordance with an approved annual plan and reports on the efficiency of the internal controls in place are delivered at least once a year to the Supervisory Board and the Audit Board;
- ▶ The internal audit, risk and compliance functions as internal lines of defense cooperate in order to reduce the risk exposures of the Company.

In 2023 new risks or newly mapped risks:

- Continuous increase in market entry barriers in operating areas defined by Richter's strategy
- Moving the production of API from Budapest to Dorog may cause lost business and additional costs

In 2023 from our risks the following risks have emerged:

- Risks related to achieving the strategic goals of the GM (General Medicine)
- Difficulties in accessing and retaining qualified staff in the Central and East European companies of the Group may make operations more difficult, more expensive and may even result in lost business
- Failure to comply with relevant legislation and industry ethical standards may result in official penalties and loss of reputation.

- Procurement related risks
- Currency risk
- Credit risk

While the risks below have decreased in 2023:

- The outstanding contribution of Cariprazine to the profits of the Company results in a concentration risk of the income side
- The risks of the phased implementation of the current strategy
- Risk of Russian-Ukrainian war
- Risks related to GDPR regulations
- The risk of a power outage could cause plants and Richter in general to shut down. A significant increase of energy prices may cause a profit decrease (direct and indirect effects) and unprofitable products in some cases
- Risks related to transport, storage, production and sales planning
- Quality problems/absence of data used for decision-making and operation can result in wrong decisions, business loss, competitive disadvantage, non-compliance with authorities, and loss of reputation.
- Inflation risk
- Risk of inorganic growth

Statutory Auditor

On 25 April, 2023 the General Meeting has elected **Deloitte Auditing and Consulting Ltd.** as the Company's statutory auditor for a period of one year expiring on April 30, 2024, but not later than the approval of the 2023 consolidated report.

In 2023 Gedeon Richter Plc.'s statutory Auditor was Deloitte Auditing and Consulting Ltd. The individual auditor in charge appointed by the Auditor company, as responsible for fulfilment of tasks of the Auditor was Mr. Tamás Horváth, member of the Hungarian Chamber of the Auditors.

In accordance with its contract, Deloitte Auditing and Consulting Ltd. audits the Company's individual Annual Report prepared in accordance with the International Financial Reporting Standards, and the consolidated financial statements prepared in accordance with the International Financial Reporting Standards (IFRS, earlier IAS).

The audit of the financial statements mentioned above was conducted in accordance with the Hungarian Auditing Standards, the International Standards of Auditing (ISA) and the Accounting Act and other statutory provisions relevant to auditing.

The Statutory Auditor ensures continuity of auditing through regular on-site work and participation in meetings of the Board of Directors and the Supervisory Board, and through other forms of consultation. In addition, the Auditor reviews the Company's quarterly reports to BSE.

Pursuant to the resolution of the Annual General Meeting of April 25, 2023 the remuneration of the Statutory Auditor for the 2023 year is HUF 48,500,000+ VAT, which includes the fee for the auditing of the 2023 consolidated annual report under IFRS, the fee for the assessment of the consistency of the 2023 consolidated annual report with the consolidated business report and the so-called Business review for investor information, the fee for the auditing of the 2023 non-

consolidated annual report, the fee for examining the consonance between the non-consolidated annual report and business report for 2023, the fee for auditing of the Company's remuneration report prepared on the year 2023, the fee for reviewing the quarterly reports serving the purpose to inform the investors and sent to the BSE (Budapest Stock Exchange) and the MNB (Central Bank of Hungary), and the fee for auditing the Company's non-consolidated interim financial statement, which shall be completed on the accounting date of August 31, 2023. The statutory auditor will receive an additional fee of EUR 15,000 + VAT for auditing the ESEF tagging duties in respect of the 2023 consolidated annual report.

With the approval of the General Meeting, the business organization appointed as Auditor has audited the Company's individual financial statements and also audited the Company's consolidated financial statements prepared according to the International Financial Reporting Standards.

The statutory auditor did not perform any activity that might have compromised its independence.

The Audit Board decides on all non-auditing services provided to the statutory auditor and/or to members belonging to the statutory auditor's net and the related contract may only be concluded with the approval of the Audit Board, after the resolution in subject has been passed.

Shareholder relations

The formal contacts with shareholders include the annual reports and financial statements, half-yearly report and the quarterly earnings published through the Budapest Stock Exchange and other announcements. Shareholders receive additional information on the Company's business, its results and strategy at the Annual General Meeting. The Company organizes roadshows - both in-person and virtual - to inform the investor community in the United States, the United Kingdom and in Europe. The Company also meets investors and analysts at its Headquarters in Budapest, and upon request, it organize site visits for investors and analysts. During the year investors may contact the Company with their inquiries and may put questions and make proposals at the General Meeting.

The Company's Investor Relations Department is coordinating the above activities. The Share Registration Department focuses primarily on small shareholder relations. As an additional information channel the Company's website (www.gedeonrichter.com) includes a specific page which addresses the needs of investor and financial analyst community.

The Company's disclosure practices

In accordance with the statutory provisions in force and the General Terms of Service of the Budapest Stock Exchange, the Company publishes its announcements and disclosures as well as its regular and extraordinary information on the website of the Budapest Stock Exchange (www.bet.hu), the website dedicated to capital market disclosures managed by the National Bank of Hungary (<https://kozvetelek.mnb.hu/>), and on the Company's own website (www.gedeonrichter.com), as well as in the Hungarian Companies Journal in case of concrete regulation. The invitation to the General Meeting and the announcement on payments of dividends are also published in The Financial Times in addition to the above. Accordingly, the Company publishes quarterly earnings, half-yearly reports and, following conclusion of the business year, an annual report, and provides extraordinary information in cases where it becomes aware of actual or expected changes in its business that may directly or indirectly affect the value or yield of its

shares, or that are material for market players for making investment-related decisions. In addition, the Company's Investor Relations Department contacts the shareholder community and financial analysts on a regular basis.

The Company does not determine own publication policy. The Company in connection with its publications follows the rules of the Statutes, the effective legal regulations, and the regarding regulations of the Budapest Stock Exchange and the National Bank of Hungary.

The Company' policy regarding insider trading

The persons deemed to be insider regarding the Company shall be defined based upon the rules of 596/2014/EU Regulation. The Company has developed regulations on the prohibition of insider trading as provided by law.

The Company does not determine own policy regarding insider trading. The 596/2014/EU Regulation and other regarding legal rules are applicable to the trading of persons deemed to be insider at the Company. The Company's internal regulations - which covering also regulations related to prohibiting of insider trading - states prohibitions related to trading of insider person in compliance with the legal regulations.

The persons deemed to be insider regarding the Company have individual responsibility to comply with the rules related and connected to prohibition of insider trading and with the Company's internal regulations covering previous subjects.

Code of Ethics, Compliance

In the course of 2016, the Company reviewed and amended the Code of Ethics of Gedeon Richter Plc. and its affiliates ("RICHTER") as an elemental part of its Global Compliance Program. The Code of Ethics provides requirements for the conduct expected of the Company's employees in subordinate positions and for the higher levels of conduct demands on executive staff. It also sets guidelines on communications within the Company and on relations between the Company and its business partners. In the course of 2017, the renewed Code of Ethics and the Manuals of the Global Compliance Program were localized and implemented in the European affiliates of the Company, where the employees received comprehensive education of their contents.

In 2018, the Global Compliance Program was started to be extended to affiliates and representative offices in Latin American countries and in the CIS member states. In 2019, the Spanish and Russian versions of the compliance materials were completed, with the help of which the local operating procedures were updated, and the employees of the affiliates could be trained.

The Global Compliance Programme training is ongoing, supported by centrally prepared training materials and regular feedback from affiliates on the training provided, and an education matrix is used to determine which employees need to receive training.

It is important to mention that the affiliates are obliged to report to the parent company twice a year, through the questionnaire established for this purpose, on violations of the Code of Ethics, the Manuals of the Global Compliance Program, data protection incidents and labour disputes.

In addition to the continuous updates, Richter started a comprehensive revision of the Manuals of the Global Compliance Programme in 2022 to ensure that they contain up-to-date information and are in line with the latest amendments to the Medicines for Europe Code of Conduct.

The EU Directive 2019/1937 on the protection of persons who report breaches of Union law (the "Directive") had to be implemented into the national legal systems of the EU Member States by 17 December 2021. The Directive sets out stricter rules on the handling of whistleblowing reports compared to the current Hungarian rules, which ensure that whistleblowers are provided with a high level of protection. Until 21 December 2021 at the Company it was possible to get in contact with Gedeon Richter Plc. by sending individual report in e-mail to compliance@richter.hu e-mail address concerning questions regarding the Global Compliance Program. In order to comply with the Directive, the Company established a central, confidential, online reporting system (Richter Virtual Compliance Officer – "Richter VCO") which allows the Company's Legal and intellectual property department to investigate and handle the reports of employees and contracted partners related to misconducts, breaches of law and ethical violations. The Richter VCO is available at <https://richter.vco.ey.com> where anyone can submit a report online in connection with the operation of the Company anonymously, without disclosing personal data. The previous reporting channels are still live (phone: +36 1 431 4700 or e-mail: compliance@richter.hu) besides the Richter VCO. In order to comply with the Directive, the Company has expanded the Richter VCO to group level and all the EU-based affiliates joined the central Richter VCO system.

Since the introduction of the Global Compliance Programme, Richter received the highest number of reports from both within the parent company and from foreign affiliates through the Richter VCO and the Compliance Hotline in 2022. The majority of the reports were filed via the previously introduced Compliance Hotline, which is more widely known to employees at the moment. Richter has repeatedly made employees aware of the contact details for these reporting channels, which has resulted in the number of Compliance related cases more than doubling in 2022 compared to 2021. In 2023 the number of reports has stagnated compared to 2022, but the majority of reports has now been submitted via the new Richter VCO system, which means that the efforts made to promote the Richter VCO system has been successful.

Overall, both the number and quality of Compliance reports show an increasing trend in Compliance awareness.

The increase and strengthening of compliance awareness are not only important regarding our own employees, but also throughout our entire supply chain. Therefore, all our contracts signed with Third Parties contain anti-corruption clauses, which cover the content of the Anti-Corruption Manual, and which constitute the prerequisite of any contract. The anti-corruption clauses have been revised and updated in 2022.

In 2022, in view of the increased number of sanctions imposed by international organisations and authorities, Richter started to develop sanctions monitoring activities within the parent company. Sanctions monitoring is the tracking of which legal and natural persons and products are placed on sanctions lists by countries, international organisations and authorities. The reasons for inclusion on the sanctions list are the pursuit of illegal activities such as terrorism, the pursuit or financing of cyber-attacks, the proliferation of chemical weapons or the pursuit of conduct that violates human rights. It is important to underline that there are several types of sanctions lists, which impose different obligations on Richter.

The monitoring of sanctions is an obligation for all companies established in the European Union. For this reason, project work to enable the use of an automated sanctions monitoring tool was launched in 2022. The system went live at Richter at the beginning of 2023.

Beside the automated screening of sanctioned legal and natural persons, we also have a continued duty to examine new sanctions packages and new legislative acts. Richter was mostly affected by the EUs 9th and 12th sanction packages, and for example also consulted with the Hungarian authority on the interpretation of the 9th package.

Corporate Social Responsibility

The Company has a diverse commitment to its immediate environment and to society at large, and so feels it has a duty to support community goals as much as possible, both independently and together with other organizations. Richter is convinced that it must play a role in the areas in which it is active. The Company is a committed sponsor of health care and education, which includes the training of chemists, pharmacists and doctors. Numerous cooperation agreements provide assistance to the research and educational activities of universities that offer training in the natural sciences. Gedeon Richter Plc. has established various foundations to provide support for Hungarian health care. The Company takes part in programmes in Hungary that help people achieve a greater understanding and awareness of particular health problems. This purpose is also served by the Richter Health City programme begun in 2009, whose “health profit” till the end of 2023 was HUF 614 million donated to 100 Hungarian hospitals, which was allocated for improving their equipment.

As a major company in gynaecology, Richter embraces the psychological and social well-being of women as part of its social responsibility, as a result of which it devotes particular attention to supporting programmes that are of value to women. The Company launched its “Richter for Women Programme”, now comprising several initiatives, in 2010.

Every year – the last time concerning the year of 2022 – the Company issues a Sustainability Report, which describes the environmental and safety activity of Richter’s manufacturing subsidiaries as well as their social responsibility.

The Company is committed to making future generations healthier through its activity.

Environmental awareness

Compliance with health, safety and environmental regulations is a priority for Richter, therefore the Company strictly observes the statutory provisions relevant to these areas in all of its operations. Gedeon Richter Plc. is convinced that efficient and successful production is the basis of preserving its employees' health, creating a safe working environment, and protecting the environment. The mission of the EHS (Environmental, Health and Safety) Department established at the beginning of 2023 is “Healthy colleagues at safe and sustainable workplace”, in other words the developing and building of the EHS culture of the whole company.

The Company finds it important to focus on environmental protection as a whole and on its particular areas. In order to protect environmental elements, the Company takes care to identifying, assessing and reducing the environmental impact, and potential risks associated with its business, and also to the disposal and recovery of waste generated in accordance with the applicable requirements. In interest of reducing environmental impacts the Company

- constantly upgrades its production technologies and seeks to use the best available techniques.
- modernizes the infrastructure for storage and supply of chemicals to reduce the risk of soil and groundwater contamination.
- continuously monitoring the condition of the groundwater and neighboring air, the quality of wastewater emitted and the noise impact of the site.
- In 2023 we performed a risk assessment at Budapest and Dorog site to calculate the impact of emitted APIs in wastewater to the surface water. In case of 5 investigated API the concentration due to the emission of Richter is below of the effective concentration, so the risk is acceptable.

- investigates possibilities for reduction amount of wastes, makes an effort to increase the recovery ratio regarding the produced wastes as far as it is possible. At the Hungarian sites the ratio of recovery is 87%. We began the review of solvent recycling and regeneration, we extended these processes for new technologies, therefore we reduced the amount of waste and the purchased solvents as well.
- yearly calculates carbon footprint of Company's activity and work out action plan to reduce greenhouse gas (GHG) emission and to mitigate the climate change. We set the target like EU program "Fit for 55" that we will reduce our total GHG emission by 55% compared to 1990 by 2030. In 2023 we reached 46% reduction (estimated). We extended the carbon footprint calculation to all production subsidiaries as well.
- To develop the environmental consciousness, we published articles regarding the appropriate using of air conditioners, the energy efficiency or carbon footprint analysis in frame of "Together for the Sustainability" campaign.

We build up our processes and projects based on the sustainability approach, and we support our stakeholders – in brief, this is Richter's environmental protection strategy. The Company complies with Hungarian and international environmental laws and regulations and has held an **Integrated Pollution Prevention Control (IPPC) licence** since 2007. With a view to continuously improving its environmental performance, the Company operates an Environmental Management System (EMS) according to ISO 14001; its system has been awarded an internationally valid environmental certificate since 2001. In 2023 we succeed the yearly revision and began the integration of our Environmental Management System (EMS) and Occupational Health and Safety Management System (OHSAS).

Gedeon Richter Plc. believes it is important to make its environmental efforts and achievements known to everybody interested. From 2001 to 2004 Gedeon Richter Plc. provided information in annual environmental reports. Since 2005 the Company on its website provide this information of public interest in chapter concerning environmental protection in its regularly published Sustainability reports. Our newest report for 2022 is available at our website in English as well.

Budapest, April 25, 2024



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Prof. Dr. E. Szilveszter Vizi
Chairman of the Board of Directors

Annex 1***Corporate Governance Report
on compliance with the Corporate Governance Recommendations***

As part of the Corporate Governance Report, the Company makes a statement regarding the extent to which it has implemented in its own corporate governance practice the recommendations and proposals specified in the relevant sections of the Corporate Governance Recommendations issued by the Budapest Stock Exchange Ltd., by completing the following tables.

These tables provide an overview for the investors of the extent of the compliance - by the relevant company - with certain requirements set out in the Corporate Governance Recommendations at glance, and enable easy comparison of the practices of the specific companies.

The Recommendations contain both recommendations that are binding for all issuers and non-binding proposals. Issuers may derogate both from binding recommendations and non-binding proposals. In the event of derogation from the recommendations, issuers are required to publish and justify the derogation in their corporate governance reports ('comply or explain'). This enables issuers to take industry and company-specific requirements into account. Accordingly, even issuers derogating from the recommendations can comply with corporate governance requirements under specific circumstances. Concerning the proposals, issuers should indicate whether they apply a given guideline or not, and they can also explain any derogation from the proposals.

The basic principle and purpose of the corporate governance report is to have companies give a report of their previous business year and to reveal the measure of their compliance with the Recommendations. The Recommendations may, however, include recommendations and proposals relating to events which did not occur at the issuer in the given period. In accordance with the current practice, these 'event type' questions can be answered with 'YES' also when the relevant event did not occur in the business year (for instance, no dividend was paid, or no shareholders' comments were received for the proposals to be submitted prior to the General Meeting) if the Company would have responded to the occurrences of such events as set forth in the Recommendations, in line with the provisions of its Articles of Association or its practices. In a situation like that, the solution that comes closest to the principle of transparent operation is for the issuer to select YES and also to add an explanation that though the event in question did not occur in the previous business year, there are appropriate mechanisms in place to handle it.

Level of compliance with the Recommendations

The Company indicates whether it follows the relevant recommendation or not, and if not, briefly explains the reasons why it did not follow that specific recommendation.

1.1.1. Does the Company have an organisational unit dealing with investor relationship management, or a designated person to perform these tasks?

Yes

Explanation: -

1.1.2. Are the Company's Articles of Association available on the Company's website?

Yes

Explanation: -

1.1.4. If the Company's Articles of Association allow shareholders to exercise their rights in their absence, did the Company publish the methods and conditions of doing so, including all necessary documents?

Yes

Explanation: *The announcement (invitation) convening the general meeting contains information regarding the way and conditions to appoint representative (nominee) and the fact that the forms for voting via proxy will be published by the Company on its website 21 days prior to the general meeting.*

1.2.1. Did the Company publish on its website a summary document containing the rules applicable to the conduct of its General Meetings and to the exercise of voting rights by shareholders?

Yes

Explanation: *The announcement (invitation) convening the general meeting contains the regarding rules.*

1.2.2. Did the Company publish the exact date when the range of those eligible to participate in a given company event is set (record date), and also the last day when the shares granting eligibility for participating in a given company event are traded?

Yes

Explanation: -

1.2.3. Did the Company hold its General Meetings in a manner providing for maximum shareholder participation?

Yes

Explanation: -

1.2.6. The Company did not restrict the shareholders' right to designate a different representative for each of their securities accounts to represent them at any General Meeting. (Answer Yes, if not)

Yes

Explanation: -

1.2.7. For proposals for the agenda items, were the Board of Directors' draft resolution and also the Supervisory Board's opinion disclosed to the shareholders?

No

Explanation: In case of proposals in financial subjects the Supervisory Board's opinion was presented in the Supervisory Board's reports.

1.3.3. The Company did not restrict the right of its shareholders attending a General Meeting to request information, add comments and submit proposals, or set any preconditions for these with the exception of some measures taken to conduct the General Meeting in a correct manner and as intended. (Answer Yes, if not)

Yes

Explanation: -

1.3.4. By answering the questions raised at the General Meeting, did the Company ensure compliance with the information provision and disclosure principles set out in legal and stock exchange requirements?

Yes

Explanation: -

1.3.5. Did the Company publish on its website the answers to the questions that the representatives of the Company's boards or its auditor present at the General Meeting could not satisfactorily answer at the meeting within 3 working days following the General Meeting, or an official statement explaining why it refrained from giving answers?

No

Explanation: There were no such questions.

1.3.7. Did the Chairman of the General Meeting order a recess or suggest that the General Meeting be postponed when a proposal or proposal relating to a particular issue on the agenda was submitted which the shareholders hadn't had a chance to become familiar with before the General Meeting?

No

Explanation: There were no such suggestions, proposals which would justify ordering a recess or postponing the general meeting.

1.3.8.1. The Chairman of the General Meeting did not use a combined voting procedure for a decision related to electing and recalling executive officers and Supervisory Board members. (Answer Yes, if not)

Yes

Explanation: -

1.3.8.2. For executive officers or Supervisory Board members, whose nominations were supported by shareholders, did the Company disclose the identity of the supporting shareholder(s)?

Yes

Explanation:

1.3.9. Prior to discussing agenda items concerning the amendment of the Articles of Association, did the General Meeting pass a separate resolution to determine whether to decide on each amendment of the Articles of Association by individual votes, joint votes, or votes combined in a specific way?

No

Explanation: *In the proposal to the general meeting it is signed at the agenda item relating to the amendments of the Statutes that the amendments would be proposed in which subjects.*

1.3.10. Did the Company publish the minutes of the General Meeting containing the resolutions, the description of the draft resolutions and any important questions and answers related to the draft resolutions within 30 days following the General Meeting?

No

Explanation: *The Company fulfill its obligation to deposit the minutes of the general meeting in with the rules of the Civil Code.*

1.5.1.1. -1.5.6.¹⁹

1.6.1.1. Do the Company's publication guidelines cover the procedures for electronic, online disclosure?

No

Explanation: *The Company did not establish publication guidelines. The Company in connection with its publications follows the rules of the Statutes, the effective legal regulations, and the regarding regulations of the Budapest Stock Exchange and the National Bank of Hungary.*

1.6.1.2. Does the Company design its by considering the aspects of disclosure and the information of investors?

Yes

Explanation: -

¹⁹ As a result of the review of the BSE Corporate Governance Recommendations (hereinafter: "CG Recommendations") in 2020, the Corporate Governance Committee of BSE (hereinafter: "the Committee") repealed Section 1.5 on Remuneration and recommendations under 1.6.7 regarding remuneration and accordingly amended points 1.6.2, 1.6.9 and 2.2.2 as well as Annex 1 of the CG Recommendations, regarding to that from July 2019 the rules of remuneration matters are governed by the provisions of Act LXVII of on the Encouragement of Long-term Shareholder Engagement and Modification of Certain Acts with the Purpose of Legal Harmonization. Nevertheless, in the future, the Committee intends to give interpretations and guidance to complement these legal provisions to the issuers, but for this it is necessary that relevant experience connecting to the new legal regulations is learnt and gathered. The new recommendations and proposals be approved by the Committee later on and stepping instead of the repealed points will summarize these practical experiences.

1.6.2.1. Does the Company have an internal publication policy in place which covers the processing the information listed in Section 1.6.2. of the Recommendations document?

No

Explanation: The Company formed its internal practice relating to disclosures in compliance with the effective legal regulations, rules of the Statutes, and the regarding regulations of the Budapest Stock Exchange and the National Bank of Hungary.

1.6.2.2. Do the internal regulations of the Company cover the methods for the assessment of events judged to be important for publication?

No

Explanation: The Company formed its internal practice relating to disclosures in compliance with the effective legal regulations, rules of the Statutes, and the regarding regulations of the Budapest Stock Exchange and the National Bank of Hungary.

1.6.2.3. Did the Board of Directors/Governing Board assess the efficiency of the publication processes?

No

Explanation: See as written under Section 1.6.2.1. and 1.6.2.2.

1.6.2.4. Did the Company publish the findings of the efficiency assessment of the publication process?

No

Explanation: See as written under Section 1.6.2.1. and 1.6.2.2.

1.6.3. Did the Company publish its annual company event calendar?

Yes

Explanation: -

1.6.4. Did the Company publish its strategy, business ethics and policies regarding other stakeholders?

Yes

Explanation: -

1.6.5. Did the Company publish the career information of Board of Directors / Governing Board, Supervisory Board and management members in its annual report or on the company website?

Yes

Explanation: -

1.6.6. Did the Company publish all relevant information about the internal organisation and the operation of the Board of Directors / Governing Board and the Supervisory Board, about the work of the management, the assessments of these and the changes in the current year?

No

Explanation: The Corporate Governance and Nomination Subcommittee assessed the annual work of the members of the Board of Directors. The Supervisory Board reported from its annual work in its report regarding the Company's annual report. Assessing the work of the Chief Executive Officer falls into the competence of the Board of Directors. Assessing the work of other members of the Leadership team falls into the competence of the Chief Executive Officer.

1.6.7.1.-1.6.7.2.²⁰

1.6.8. Did the Company publish its risk management guidelines and information about its system of internal controls, the main risks and the principles for their management?

Yes

Explanation: -

1.6.9.1. Did the Company publish its guidelines relating to the trading of its shares by insiders?

No

Explanation: The Company does not publish own guidelines (policy) relating to the trading of its shares by insiders. The 596/2014/EU Regulation and other regarding legal rules are applicable to the trading of persons deemed to be insider at the Company. The Company's internal regulations - which covering also regulations related to prohibiting of insider trading - states prohibitions related to trading of insider person in compliance with the legal regulations.

1.6.9.2. Did the Company disclose the share of the Board of Directors / Governing Board, Supervisory Board and management members in the securities issued by the Company²¹ in the annual report or in some other way?

Yes

Explanation: -

1.6.10. Did the Company publish the relationship of Board of Directors / Governing Board, Supervisory Board and management members may have with third parties which could affect the operation of the Company?

No

Explanation: There was no such case.

²⁰ See footnote No.6

²¹ See footnote No.6

2.1.1. Does the Company's Articles of Association contain clear provisions regarding the responsibilities and competences of the General Meeting and the Board of Directors / Governing Board?

Yes

Explanation: -

2.2.1. Does the Board of Directors / Governing Board have a rules of procedure in place defining the organisational structure, the actions for arranging for and conducting the meetings, and the tasks regarding the adopted resolutions, as well as other issues related to the operation of the Board of Directors / Governing Board?

Yes

Explanation: -

2.2.2. Does the Company publish the procedure used for nominating Board of Directors / Governing Board members²²?

No

Explanation: Draft resolutions regarding the candidates nominated to be the members of the Board of Directors is proposed by the Board of Directors based upon the preliminary motion of the Corporate Governance and Nomination Subcommittee, at the same time providing the curriculum vitae of the candidates.

2.3.1. Does the Supervisory Board provide a detailed description of its operation and duties, as well as the administrative procedures and processes followed by it, in its rules of procedure and work plan?

Yes

Explanation: -

2.4.1.1. Did the Board of Directors / Governing Board and the Supervisory Board hold meetings periodically at a predefined interval?

Yes

Explanation: -

2.4.1.2. Did the rules of procedure of the Board of Directors / Governing Board and the Supervisory Board provide rules for the conduct of meetings that cannot be planned in advance, and for decision-making using electronic telecommunications means?

Yes

²² See footnote No.6

Explanation: *There is a possibility to hold extraordinary meetings and passing resolution without session.*

2.4.2.1. Did board members have access to the proposals to be presented at the meeting of the respective board at least five days prior to the meeting?

Yes

Explanation: *In case of extraordinary convened meetings and in questions put ad hoc on the agenda the Company provided access to the proposals with shorter term.*

2.4.2.2. Did the Company arrange the proper conduct of the meetings, the drawing up of the meeting minutes and management of the resolutions made by the Board of Directors / Governing Board and the Supervisory Board?

Yes

Explanation: -

2.4.3. Do the rules of procedure provide for the regular or ad hoc participation of non-board members at respective board's meetings?

Yes

Explanation: -

2.5.1. Were the members of the Board of Directors / Governing Board and the Supervisory Board nominated and elected in a transparent process, and was the information about the candidates made public in due time before the General Meeting?

Yes

Explanation: -

2.5.2. Does the composition and size of the boards comply with the principles set out in Section 2.5.2. of the Recommendations?

Yes

Explanation: -

2.5.3. Did the Company ensure that the newly elected Board of Directors / Governing Board and Supervisory Board members became familiar with the structure and operation of the Company and their tasks were carried out as members of the respective boards?

Yes

Explanation: -

2.6.1. Did the Governing Board / Supervisory Board request (in the context of preparing the annual corporate governance report) its members considered to be independent to confirm their independence at regular intervals?

Yes

Explanation: -

2.6.2. Does the Company provide information about the tools which ensure that the Board of Directors / Governing Board assesses objectively the management's activities?

No

Explanation: Assessing the work of the Chief Executive Officer is falling into the competence of the Board of Directors. Assessing the other members of the Leadership team is the competence of the Chief Executive Officer.

2.6.3. Did the Company publish its guidelines concerning the independence of its Governing Board / Supervisory Board members and the applied independence criteria on its website?

No

Explanation: In case of those public companies limited by shares which do not have one tier (Board) system, but where operate a two tier system – there is independent Supervisory Board beside the Board of Directors - the Civil Code do not state criteria of independence to the members of the Board of Directors. To members of the Board of Directors the Company applies the criteria of independence stated in the Guidelines concerning the composition and independence of the Board of Directors proposed by the Corporate Governance and Nomination Subcommittee and approved by the Board of Directors' on 27th of February 2023. The Company applies the criteria of independence stated to the Supervisory Board members in the Civil Code in respect of members of the Supervisory Board.

2.6.4. Does the Supervisory Board of the Company have any members who has held any position in the Board of Directors or in the management of the Company in the previous five years, not including cases when they were involved to ensure employee participation?

Yes

Explanation: -

2.7.1. Did members of the Board of Directors / Governing Board inform the Board of Directors / Governing Board and (if applicable) the Supervisory Board (or the Audit Committee if a uniform governance system is in place) if they, or individuals they have business relations with, or their relatives have interest in any business transactions of the Company (or any subsidiaries thereof) which excludes their independence?

No

Explanation: There was no such transaction.

2.7.2. Were transactions and assignments between members of boards/ members of the management/individuals closely associated with them and the Company/subsidiaries of the Company carried out in accordance with the Company's general business practice but applying more stringent transparency rules compared to general business practice, and were they approved?

No

Explanation: *There was no such transaction.*

2.7.3. Did board members inform the Supervisory Board / Audit Committee (Nominating Committee) if they had received an appointment for board membership or management position of a company not belonging to the Company Group?

No

Explanation: *There was no such case.*

2.7.4. Did the Board of Directors / Governing Board develop guidelines for the flow of information and the management of insider information within the Company, and monitor compliance with them?

Yes

Explanation: *The Company set up rules related to handling insider information in frameworks of internal regulations.*

2.8.1. Did the Company create an independent internal audit function that reports directly to the Audit Committee / Supervisory Board?

No

Explanation: *According to the Rules of Organization and Procedure approved by the Board of Directors at the Company there is an Internal Audit and Process Governance Office, operating subordinated to the Chief Executive Officer, which reports regularly to the Board of Directors and also fulfills tasks given by the Supervisory Board.*

2.8.2. Does Internal Audit have unrestricted access to all information necessary for carrying out audits?

Yes

Explanation: -

2.8.3. Did shareholders receive information about the operation of the system of internal controls?

Yes

Explanation: -

2.8.4. Does the Company have a function ensuring compliance (compliance function)?

Yes

Explanation: -

2.8.5.1. Is the Board of Directors / Governing Board or a committee operated by it responsible for the supervision and management of the entire risk management of the Company?

Yes

Explanation: *The Board of Directors and the Supervisory Board are jointly responsible for the management of the Company's risk management.*

2.8.5.2. Did the relevant organisation of the Company and the General Meeting received information about the efficiency of the risk management procedures?

Yes

Explanation: -

2.8.6. With the involvement of the relevant areas, did the Board of Directors / Governing Board develop the basic principles of risk management taking into account the special idiosyncrasies of the industry and the Company?

Yes

Explanation: -

2.8.7. Did the Board of Directors / Governing Board define the principles for the system of internal controls to ensure the management and control of the risks affecting the Company's activities as well as the achievement of its performance and profit objectives?

Yes

Explanation: -

2.8.8. Did internal control systems functions report about the operation of internal control mechanisms and corporate governance functions to the competent board at least once a year?

Yes

Explanation: -

2.9.2. Did the Board of Directors / Governing Board invite the Company's auditor in an advisory capacity to the meetings on financial reports ?

Yes

Explanation: -

Level of compliance with the Proposals

The Company must state whether it follows the relevant proposal included in the Corporate Governance Recommendations, or not (Yes / No). The Company can also explain any derogation from it.

1.1.3. Does the Company's Articles of Association provide an opportunity for shareholders to exercise their voting rights also when they are not present in person?

Yes

(Explanation: -)

1.2.4. Did the Company determine the place and time of General Meetings initiated by shareholders by taking the initiating shareholders' proposal into account?

No

(Explanation: There was no such case.)

1.2.5. Does the voting procedure used by the Company ensure a clear, unambiguous and fast determination of voting results, and in the case of electronic voting, also the validity and reliability of the results?

Yes

(Explanation: -)

1.3.1.1. Were the Board of Directors/Governing Board and the Supervisory Board represented at the General Meeting?

Yes

(Explanation: -)

1.3.1.2. In the event the Board of Directors/Governing Board and the Supervisory Board was absent, was it disclosed by the Chairman of the General Meeting before discussion of the agenda began?

No

(Explanation: There was no absence.)

1.3.2.1. The Articles of Association of the Company did not preclude any individuals from receiving an invitation to the General Meetings of the Company at the initiative of the Chairman of the Board of Directors/Governing Board and being granted the right to express their opinion and to add comments there if that person's presence and expert opinion is presumed to be necessary or help provide information to the shareholders and help the General Meeting make decisions.(Answer Yes, if not)

No

(Explanation: The Statutes does not contain such explicit possibility but it is approved according to the Company's long-years practice.)

1.3.2.2. The Articles of Association of the Company did not preclude any individual from receiving an invitation to the General Meetings of the Company at the initiative of shareholders requesting to supplement the agenda items of the General Meeting and from being granted the right to express their opinion and to add comments there. (Answer Yes, if not)

No

(Explanation: The Statutes does not contain such explicit possibility but with the consent of the Chairman of the Board of Directors it is approved according to the Company's long-years practice.)

1.3.6. Does the annual report of the Company prepared as specified in the Accounting Act contain a brief, easy-to-understand and illustrative summary for shareholders, including all material information related to the Company's annual operation?

Yes

(Explanation: -)

1.4.1. In line with Section 1.4.1., did the Company pay dividend within 10 working days to those of its shareholders who had submitted all the necessary information and documents?

Yes

(Explanation: -)

1.6.11. Did the Company publish its information in English as well, in line with the provisions of Section 1.6.11?

Yes

(Explanation: -)

1.6.12. Did the Company inform its investors about its operation, financial situation and assets on a regular basis, but at least quarterly?

Yes

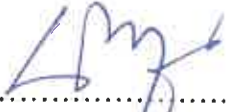
(Explanation: -)

2.9.1. Does the Company have in place internal procedures regarding the use of external advisors and outsourced activities?

No

(Explanation: The directorates of the Company are entitled to decide on using external advisors and outsourced activities on ad hoc basis to the debit of their budget. In cases of top priority the decision on using external advisor is falling in competence of the Chief Executive Officer.)

Dated in Budapest, April 25, 2024



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Prof. Dr. E. Szilveszter Vizi
Chairman of the Board of Directors